



Municipal Wireless as Third Pipe? Lessons from San Francisco

Heather E. Hudson
Professor
Communications Technology Management
School of Business and Management
University of San Francisco



San Francisco Context

- **Population about 777,000**
 - **Highly diverse:**
 - 30.8% Asian; 14.1% Hispanic; 7.8% African American
 - Median income about \$55k
- **Area 49 sq. miles**
 - Numerous hills
 - High proportion of multi-unit housing
- **Existing broadband providers**
 - DSL incumbent: AT&T
 - Cable broadband provider: Comcast
- **Digital Divide in SF**
 - Significant gaps in computer and Internet access for:
 - Low income
 - Lower education levels
 - Hispanics and Blacks
 - **School access:**
 - SF ranks last among California cities:
 - in computers/100 students;
 - in Internet access per 100 students



San Francisco TechConnect

- **Established mid-2005**
 - “strategy to promote digital inclusion by ensuring *affordable Internet access...*”
- **September 2005: RFI/C:**
 - “Universal, affordable *wireless broadband* internet access is essential to connect all residents of SF...”
- **December 2005: RFP**
- **April 2006: winner announced: EarthLink/Google**
- **Late April 2006: Task Force on Digital Inclusion established**
- **January 2007: Contract Signed**
 - Needed approval by Board of Supervisors Deadline? Six months after contract signing; extended to Oct. 07: **NEVER APPROVED**
- **July 2007: Mayor’s office intends to put project on November ballot**
- **August 2007: EarthLink backs out**
- **October 2007: Mayor says new initiative to be announced in a few weeks**



Lessons from the SF Experience

- **Confusing the Means with the Ends:**
 - *Universal Internet access becomes universal wireless broadband access*
 - So much too ambitious RFP requiring citywide coverage including inside multistory buildings
- **Understanding the Context:**
 - **Demand:**
 - Little known about reasons for low take-up among lower income, disadvantaged before RFP
 - Recent studies show limited Internet access among low income, disadvantaged
 - **City Politics**
 - SF government structure: weak Mayor
 - Mayor vs. Supervisors
 - Whose idea?
 - Stalling tactics: ownership, privacy, pole attachments



What wasn't learned from SF (despite media accounts)...

- **Business Models for Muni Wireless:**
 - Free services, ad-based services? (Google's interest)
 - Changing consumer needs: more bandwidth? Other options?
- **Threat to Incumbents?**
 - QOS inferior to incumbent networks
 - Capture of local government business
 - Crowding out vs. stimulation of competition
- **Opportunity for CLECs, independent ISPs**
 - Failure of resale
 - Intermodal competition: elusive third pipe?
 - Testbed for new services and markets
 - Wholesaling allows entrance for smaller providers



We still don't know...

- **Can Muni Wireless be a Stepping Stone to 3G?**
 - Will incumbents respond with mobile broadband?
 - Will availability of broadband on mobile devices wipe out significant part of public WiFi demand?
 - Will municipal wireless eventually help to salvage 3G?
 - Transition to 3G devices and services
 - Hybrid 3G/WiFi devices
- **Will municipal wireless networks become the freenets of this decade?**
 - Stimulating demand, but eventually dying or being absorbed by commercial services